

Partnerships- Executive Summary

Guiding Principles

- Partnership is not a service contract or a commercial joint venture.
- Partnership implies co-operation between providers, a clear and transparent framework, and flexibility to recognise the different needs of partners.
- Partnerships to be underpinned by shared and agreed values, honour, respect, listening, transparency and openness.
- Equal participation in decision making and access to information.
- Partners may be unequal in terms of power and resources but can make other equally important contributions to a partnership.

Key Outcomes

- Creating a stronger, sustainable third sector that sustains partnerships, responds to diverse needs, is supported with resources and promotes solutions for the long haul.
- Moving people out of poverty, through upgrading of poor housing and the provision of appropriate housing for poor families and individuals.
- Better integrating housing with education, housing and health services.
- Developing the capacity of tenants to take personal responsibility and have an active role in the process.
- Promoting diversity of solutions such as in tenure types, housing design, collaborative ways of working, and different models of funding and support.
- Changing the role of HNZC to become more of a broker and facilitator.

Key Issues

- State housing does not necessarily meet the requirements of those who need it.
- For people unable or unwilling to become homeowners, but not eligible for state housing, there are few social housing options.
- A high level of social and economic capital is required to develop a third housing sector.
- Communities possess little opportunity to participate in determining funding priorities, including the optimal role and size of state housing relative to the social housing sector.
- Government and social housing stakeholders, facilitated by HNZC, must determine what the future delivery of social housing will look like.

Goal

The housing sector, in partnership with the Crown, the philanthropic and private sectors, working together to deliver a range of resourced, supported and sustainable third sector housing solutions.

Objectives

- Alternative sustainable resourcing of third sector partners.

- A range of housing solutions third sector groups can participate in.
- Strong sustainable third sector housing partners for the Crown.
- A partnership culture to be developed within HNZC.
- Fully maximise the capacity of the existing public rental stock in relation to third sector partnership opportunities.

Action Plans

Alternative sustainable resourcing of third sector partners

The Corporation with third sector partners:

- to broker partnerships between Crown, philanthropy and private sector organisations to develop options for an independent housing fund – ‘the Bank’;
- to develop innovative funding mechanisms;
- to consider options for multi-year funding to achieve longer term stability of the sector; and
- to develop a strategy and business plan for the development and implementation of a housing fund.

A range of housing solutions third sector groups can participate in

The Corporation and sector partners:

- to develop pilot models of partnership;
- to assess current overseas models for fit in New Zealand context;
- to develop pilot ownership and organisational models for third sector housing;
- to develop third sector housing models that have good quality and sustainability; and
- to evaluate and learn from pilot models.

Strong sustainable third sector housing partners for the Crown

Third sector with support from the Corporation to:

- establish a resource base for third sector housing groups, e.g. guidance materials, information packs, model agreements;
- set up a funded network of third sector groups to provide services, eg advocacy and training for members;
- form training and education partnerships between third sector groups, HNZC and others to provide support and assistance, eg secondment opportunities; and
- set up systems to support third sector networks such as a database of third sector housing providers and a website providing information and resources for third sector housing.

A partnership culture to be developed within HNZC

The Corporation to:

- Develop processes to achieve third sector housing solutions in partnership with the third sector;
- Assess the Corporation’s partnerships skills through community accountability processes;
- Provide assistance and information to the third sector to facilitate their understanding of the processes of government; and
- Ensure that cultural change processes make partnerships the core approach of HNZC.

Fully maximise the capacity of the existing public rental stock in relation to third sector

partnership opportunities

The Corporation to:

- Consider the allocation of existing resources in order to maximising the capacity of state rental stock in relation to third sector partnership opportunities; and
- Work with state house tenants to consider other tenancy management options, including involving tenants in their housing solutions.